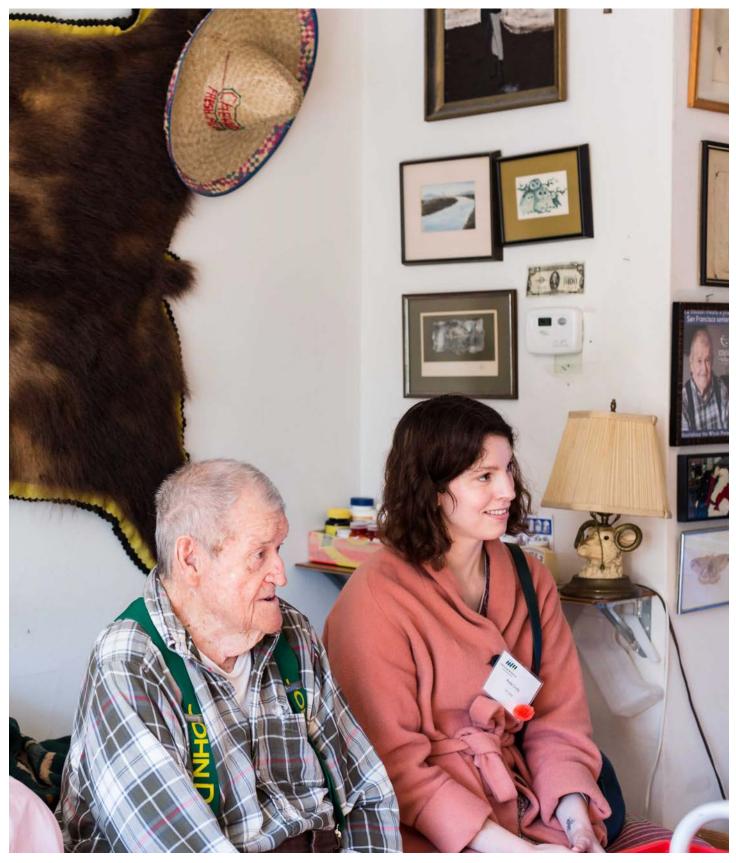




ANNUAL REPORT FISCAL YEAR JULY 1, 2015 – JUNE 30, 2016

OUR MISSION

Meals on Wheels provides seniors the support they need to live independent and dignified lives — nutritious meals, professional social work and a friendly visitor.





Dear Friends of Meals on Wheels,

Together, we have accomplished a great deal of work this past year.

We delivered 1.725 million meals, exceeding our previous total by nearly 200,000. We broke our previous fundraising record at the 29th annual Star Chefs & Vintners Gala by raising \$3.3 million in one night. We won a big victory at the ballot box in November, passing Proposition I with the support of two-thirds of the voters in San Francisco. This measure will increase funds for home delivered meals and other critical programs that support seniors and adults with disabilities.

While we've experienced a year for the record books, we also face tremendous challenges. Our most critical challenge is to keep pace with the fast-growing demand for our services, especially as Baby Boomers age in to retirement.

This report details our major accomplishments for the past fiscal year. It also allows our clients to speak directly to you by answering one simple question: "What does Meals on Wheels mean to you?"

For us, Meals on Wheels means our community coming together to provide seniors the support they need to live independent and dignified lives. We would not achieve our mission to 'nourish the whole person' without your continued support.

Thank you for all you do to stand by seniors.

Sincerely,



Johley C MCCus

Ashley C. McCumber Executive Director



Lois Chess President of the Board

OUR SERVICES

Home-Delivered Meals

Home-Delivered Groceries

Safety Checks

Nutrition Counseling

Social Work

Friendly Visitors and Good Neighbors

> Spring Cleaning All Year Round

Home Safety and Urgent Needs

Constanza Hevia H.

MAGGIE

Age: 90 Neighborhood: Bayview Career: Photo specialist at Walgreens for 34 years Length of time receiving Meals on Wheels: 4-1/2 years

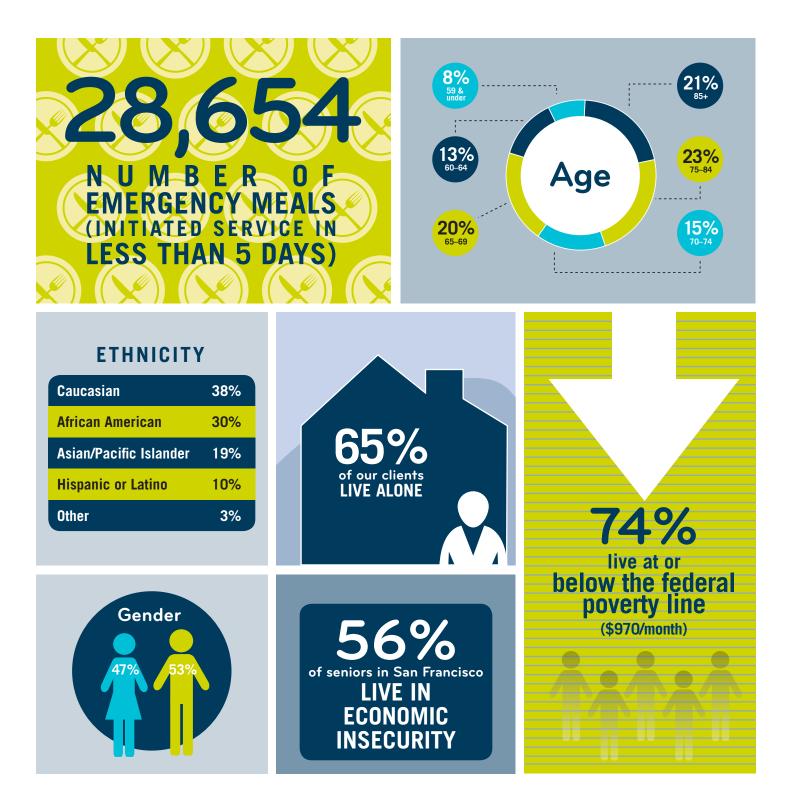
What does Meals on Wheels mean to you?

"It makes me happy. It makes my son happy that they take care of me. I don't think I could make it without Meals on Wheels. It's a blessing."

163 MOWSF seniors are paired with Friendly Visitors and Good Neighbors.

WHO WE SERVE

Meals on Wheels San Francisco serves those with the greatest physical, social, and economic need. The seniors we serve are frail, have limited ability to purchase or prepare meals, and have little to no support from family or caregivers. They are also confronted with the anxiety of living in San Francisco – one of the most expensive cities in the country. Many of our seniors survive on a monthly income of \$970 or less. Below, you will find more information about the seniors we serve and some of the factors that lead to their growing social and economic need.



Age: 77 Neighborhood: SoMa Career: Car manufacturing Length of time receiving Meals on Wheels: 16 years

What does Meals on Wheels mean to you?

1840

"I hope they keep things going for people of age. They haven't any place to go. Family is not there. They seem to be put aside. Seniors just need a little bit of help. You need the meals because if you can't move around, you get more disoriented. It makes you alive and happy. It's makes your life much more interesting."

ACCOMPLISHMENTS: MOWSF IN 2015-2016



Home delivered meals 1,725,000

Seniors served 3,600

Emergency safety checks 3,384

Nutrition Counseling 1,625 Home visits by a social worker **2441**

Home repairs for senior veterans **65**

Cash value of volunteer hours worked \$413,585



10,856 bags of fresh groceries were delivered through the Home Delivered Groceries Program, a partnership with the SF-Marin Food Bank that provides produce and other staples to low-income seniors who can still prepare some of their own food.



We have more than

3,000 active volunteers who engage

in community service activities, assist at fundraising events, and work directly to assist homebound seniors.





Thank you to the Home Depot Foundation and Subaru of America for their generous support of homebound seniors. The Home Depot Foundation is a major supporter of veterans, working to improve the homes and lives of US Veterans and their families. With Home Depot Foundation's support more than 65 senior vets and their families benefit from household repairs.

Through Subaru of America's Share the Love Campaign, Meals on Wheels America and Meals on Wheels San Francisco have been able to provide resources for meals and volunteer services that are critical for so many vulnerable seniors.





@mowsf



Volunteers pose in front of a new Subaru Outback. Thank you to Subaru of America for serving as our premiere corporate sponsor of Thanksgiving holiday activities.

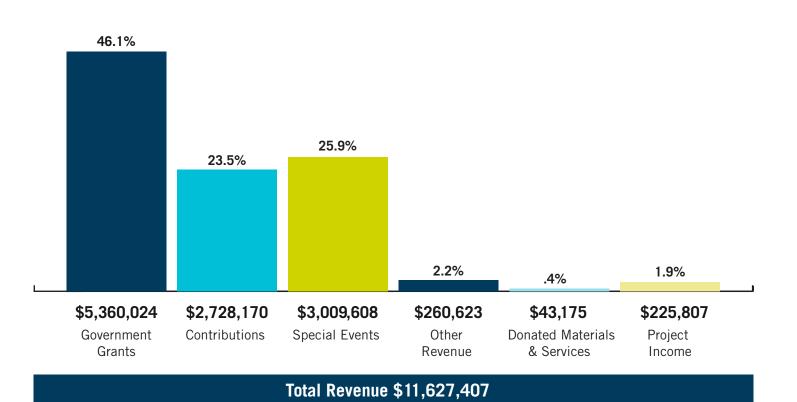
FINANCES: JULY 1, 2015-JUNE 30, 2016

Assets

	2015–2016	2014–2015
Current Assets		
Cash and Cash Equivalents — Unrestricted	\$1,206,761	\$548,772
Contracts Receivable	669,594	368,994
Other Receivables	252,183	169,596
Prepaid Expenses	75,985	53,195
Total Current Assets	\$2,204,523	\$1,140,557
Cash and Cash Equivalents — Restricted	10,376	10,375
Deposits	160,745	64,683
Property, Furniture and Equipment, net	950,752	916,274
Investments, marketable securities	2,912,021	3,337,975
Total Assets	\$6,238,417	\$5,469,864

Audited Numbers

Revenue and Support



FINANCES: JULY 1, 2015-JUNE 30, 2016

Liabilities and Net Assets

Current Liabilities	2015–2016	2014–2015
Accounts Payable and Accrued Expenses	\$1,045,093	\$721,964
Total Current Liabilities	1,045,093	721,964
Net Assets		
Unrestricted	\$4,780,997	4,327,639
Temporary Restricted	402,327	410,261
Permanent Restricted	10,000	10,000
Total Net Assets	\$5,193,324	4,747,900
Total Liabilities and Net Assets	\$6,238,417	\$5,469,864

Expenditures Meal Programs	\$9,062,593	81.05%	
Fundraising	\$1,007,752	9.01%	
Management & General	\$1,111,638	9.94%	
Total Expenses	\$11,181,983	100%	



Look who got a makeover!

We are so excited to debut our new look. If you've been following **Meals on Wheels America,** our new look will feel familiar — and that's the goal. By aligning ourselves visually with the national organization, we are helping to build and strengthen a unified force that is fighting senior isolation and hunger across the country.

We hope you like our new look as much as we do. We invite you to further check out our new brand on **Facebook / Twitter / Instagram**, and catch a glimpse of our new van designs as they traverse the city each day.

AUDITED NUMBERS

Income and Expenses

	Unrestricted	Temporarily Restricted	Permanently Restricted	2015–2016 Total	2014–2015 Total
Revenue and Support					
Government Grants	\$5,360,024	-	-	\$5,360,024	\$4,436,588
Catering	263,743	-	-	263,743	111,781
Project Income	225,807	-	-	225,807	231,069
Contributions	2,407,670	320,500	-	2,728,170	3,037,733
Special Events, net	3,009,608	-	-	3,009,608	2,090,939
Other Revenue	40,055	-	-	40,055	78,030
Net Assets Released from Restriction	ns 328,434	328,434	-	-	-
Total Revenue and Support	\$11,635,341	<7,934>	-	\$11,627,407	\$10,200,368
Expenses					
Meal Programs	9,062,593	-	-	9,062,593	8,021,645
Management and General	1,007,752	-	-	1,007,752	438,787
Fundraising	1,111,638	-	-	1,111,638	1,057,255
Total Expenses	\$11,181,983	-	-	\$11,181,983	\$9,517,687
Change in Net Assets	453,358	<7,934>	-	445,424	682,681
Net Assets, beginning of the year	4,327,639	410,261	10,000	4,747,900	4,065,219
Net Assets, end of the year	\$4,780,997	\$402,327	\$10,000	\$5,193,324	\$4,747,900



March for Meals is a national campaign that recognizes the anniversary of the Older Americans Act (signed and enhanced by Richard Nixon on March 22nd, 1972). Meals on Wheels programs around the country honor this legislative accomplishment by inviting public officials and civic leaders to deliver a meal to a home-bound senior.

Last year, we were thrilled to include in this campaign Mayor Lee, Senator Mark Leno, Police Chief Suhr and Fire Chief Hayes-White, SF Giants Hall of Famer Orlando Cepeda, Chef Nancy Oakes, and every member of the Board of Supervisors.

THANK YOU TO OUR GENEROUS SUPPORTERS

A-D

Anonymous (7) Kellie and Steve Abreu Deb Affonsa Gayda Airth Carmen Allison and Holly Demaagd Patricia Allison Marv Anderson and Salvador Gutierrez Cathleen and Carl Anderson Jane Antonacci Caroline Arakelian Diana and David Arakelian Kathryn Arbeit and Jeff Beene Elaine Asher Carol and James Babcock Susan and Richard Baker Lehne Ann and JP Balajadia Michael Balaoing Scott Ball Deborah and David L. Ballati Jeff P. Bambrook and Jeffrey Wahl Maria and Dado Banatao Maren and Michael Bannon Kathy and Andy Barish Wendy Barnett Marti Baroody and Michael Joseph Geraldine Barsotti Sherrie and Michael Bassignani Betsy and Randy Baum Joan Beardsley and Ted Grossman Lauren and Eric Beelar Jennifer L. Belardi Gwendolvn and Gordon Bell Daniel Benatar Gerald Bernstein Eva and Matt Billings Daniel F. Binder Cindy A. Black Marianne Blair Matt Blodgett Shannon and Rob Bloemker Roger Boone Michael Booth and Mike Oliva Lorraine M. Bosche Amy and Scott Bowden Peter Bowden Dan Bowman Richard Braun Dennis J. Breen Bruce and Chris Brent Gail and Ben Brian Lindsey and Scott Brill Ellen and C. Howard Brown Ellen and Jim Brown Steven Brundrett Paula Buchta and Brian Muldoon

We gratefully acknowledge donors who made gifts of \$1,000 or more between July 1, 2015 and June 30, 2016. To respect their privacy, we have eliminated gift levels from our annual report.

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THANK YOU TO OUR GENEROUS SUPPORTERS

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Kyra Minninger and Steve Peletz

Avril McHugh and Charlie Barry

Marion and Gerald McGovern

Kimberly Mahood and Peter Lyu

Elizabeth McCartv

SPECIAL THANKS...

The success of MOWSF's fundraising events would not be possible without the dedication and generous gifts of time from Nancy Oakes & Boulevard and MeMe Pederson & Taste Catering.

James C. Hormel Dr. William Hoskins Patricia Hunter

I-L

Brittany and Miles Imwalle Kathleen and Chris Jackson Yoshiko Jackson Barbara and Carl Jacobson Jill Jarrett Dorothy and C. Bradford Jeffries Lucille and George Jewett Michael Taylor John Teresa Johnson Kelley Jones Elizabeth and Robert Julian Joerg C. Juretzka Roslyn and Donald Kahn Nancy and Michael Kahn Keiko Kai-Ramos Christina and Deepak Kamra Anna and Barry Kane Lynda Kanzler Patricia Kaplan Susan Karp and Paul Haahr Merrill and Van Kasper Anne and Jeffrey Katz David Keenan Heather Keenan and Ron LaVigna Mauricio Keene Michelle Keene and Mark Tellini Patricia and Louis Kelso Gloria Kemp and John Odell Stuart Kent Brenda Kesler Paula Key and John Murphy Saundra E. Keyes Susan Keyes and Jim Sulat Hannah and James Kim Dione and David King Lisa and Derek Kirkland David L. Klein Kate and Thomas Klein Carole Klyce

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M-P

Brenda MacLennen Neil J. MacPhail Jim Macksood and Bruce G. McCarthy Magaro and Alex Magaro

WITH GRATITUDE

MOWSF would like to send a special thank you to the San Francisco Department of Aging and Adult Services for their support and partnership.

Melanie and Peter Maier Steven Malik Anna and Steve Malnight Mike Maniglia Katie and George Markov Sarah and Stuart McAllister Bill and Susan Oberndorf Foundation Vicky and Mike O'Bresly Susan Otto Liz Padilla and Robert Salvagno Gabriela and Mark Parcella

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Q-T

Kei Hoshino Quigley April and Mathew Quilter Debbie and Andy Rachleff Erika and Steven Ragland Chris Raneire Carla and Phillip Reed Susan Resley and David Shalleck Mary Risley Anne and Tom Robinson Elaine Robinson and Andrew Citizen Ashley and Doug Rodwick Deborah Romer and William Tucker Holly Ross Louis Rossi Kay Rousseau and Stuart Montgomery Kim Ryan Amy and Eric Sahn Jennifer T. Sanders Ann Sandkuhler Maryanne Sangiacomo Yvonne Sangiacomo Lydia Santell and Carl J. Wilson Vivien and Jeff Saper Ludwika Schein Mark Scheuer Kimberly and Walter Schmidt Margaret Schoelwer Ward Schumaker Janice and Geoff Sears Marcy and David Segre

THANK YOU TO OUR GENEROUS SUPPPORTERS

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Lilian L. Tsao Alice Tso and Michael Skinner Abigail Turin and Jonathan Gans Brook and Maggie Turner Indu and Sam Tyagi

U–Z

Ted van der Linden Monique and John Viola Frances von Lukanovic and Andrea Brown Angela and Charles Waite Nancy Wakeman Jonathan L. Walker Barbara A. Walkowski Jennifer and John Walsh

ADDITIONALLY...

We are deeply grateful to the hundreds of other donors not listed here who have made generous and thoughtful gifts to MOWSF during this past fiscal year.

Yvonne Tom and Edward Chun Connie Tompkins McCole Katheryn and Joe Toms John Topham Timothy P. Treadway Cary and Jim Walt Honorable James L. Warren David Wasserman Atsuko Watanabe and David Sovie

Irvenia Waters and José Allen Liz and Gregor Watson Richard K. Watson Karen and David Wegmann Robert Weltman Maria and Peter Wenner Bob White James P. Whitlock, Jr. Geisha and Jay Williams Kathy Williams and Doug Carlston **Diane Wilsey** John Wilson Kathleen Wilson Karen Q. Wong Rosemary and Harry Wong Darlene Woodson Paul Ybarbo Rebecca Yee Tachina Rudman-Young and Peter Young Lisa Zabelle Orie Zaklad and Buddy Paulette Sharron M. Zakus Rachel Zeldin Anjun Zhou John Ziegler

To: EVERYONE at MOW-SF Hello, All!

You struck again! I received more presents, all of which I can use -- the towels are especially welcome. And the hand-made cards were incredibly beautiful. I'm a real sucker for things that sparkle, so the red card that said "Joy" was all done in sparkling, red and GORGEOUS. And someone named "Cassidy" made the most intricate and special snow flake card! I wish I could thank all the home-made card makers.

I want to thank everyone for the presents, the chocolates (keep them coming), the incredible cards, the beautiful wrapping, the plant, everything that helps those of us who become lonely sometimes to cheer up and forge ahead!

You are all so special !! Thank you very much and Happy New Year!

Andrea 🕅

NOTE FROM A SENIOR

To: EVERYONE at MOW-SF Hello, All!

You struck again! I received more presents, all of which I can use — the towels are especially welcome. And the hand-made cards were incredibly beautiful. I'm a real sucker for things that sparkle, so the red card that said "Joy" was all done in sparkling red and GORGEOUS. And someone named "Cassidy" made the most intricate and special snow flake card! I wish I could thank all the homemade card makers.

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You are all so special!! Thank you very much and Happy New Year!

Andrea

CORPORATE AND FOUNDATION SUPPORT

Anonymous (5) Accenture American Express Ann and Gordon Getty Foundation AT&T Bank of America/Merrill Lynch Bloomberg Bloomingdales, San Francisco **Blueprint Studios** Bob Ross Foundation The Brin Wojcicki Foundation Cal Humanities The Carl Gellert & Celia Berta **Gellert Foundation** Chang Mooi Family Foundation Christensen Family Foundation Chuck Williams Donor Advised Fund Citi Classpass Community Thrift Store Coulter 2006 Management Trust Craigslist Charitable Fund Crescent Porter Hale Foundation Dacor The David B. Gold Foundation Dau Family Foundation Dodge & Cox Ed and Betty Manoyan Foundation Enjoy Eugene A. Fuller, Jr. 2008 Trust Evelyn and Walter Haas, Jr. Fund

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1760 **3rd Cousin** A16 Aatxe Absinthe Brasserie & Bar Ackerman Family Wines Acquerello Akiko's All Spice Ame Restaurant Americano Restaurant Anakota Wines Anchor Brewing Company ANZU AQ Restaurant & Bar Arcanum Arietta Arrels Asian Box August West Wine Aziza barbacco **Barbour Wines** Barcha Barrel Head Brewhouse Beach Blanket Babylon

Bix Restaurant and Lounge Blending Sessions Bluestem Brasserie Bo Bakey Bob's Steaks & Chops Bocadillos **Boulevard Restaurant** Bourbon Steak Boxing Room Brasserie S&P at Loews Brian Arden Wines Buon Vino Inc., Wine Shop Cade Estate Winery Cadence Cafe de la Presse Cakebread Cellars Canard-Duchêne Champagne Canela Bistro & Wine Bar Capensis Capture Cardinale Winery Casa Piena Castle winery Castro Day Spa Caymus Vineyards Cayson Culinary Designs

Chateau Montelena Winery Chaya Brasserie Chef Tu David Phu Chêne Bleu Chez Panisse CIRQ Clark Claudon Vineyards Cliff House Clos Pissara The Commissary Conundrum CoolSnowGlobes **Copain Wines** Copita Tequileria y Comida Coravin Cotogna Craftsman and Wolves Crocker & Starr Wines Cross Hatch Eatery Cultivar Dalla Valle Vineyards Deerfield Ranch Winery Delfina **DeLoach Vineyards** Desco Destino Restaurant

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CONSUELO

Age: 72 Neighborhood: Mission Creek Career: Accountant Length of time receiving groceries: 3-1/2 years

What does Meals on Wheels mean to you?

"I am so grateful for Meals on Wheels. After the food, it is the people that it brings in to my life."

Consuelo (left) with Giants Hall-of-Famer Orlando Cepeda. These two have become fast friends ever since Orlando Cepeda surprised Consuelo by delivering her groceries in March of 2016.

78% of MOWSF seniors live below the Federal Poverty Line.

IN KIND DONATIONS

Gary Danko Gary Farrell Winery Gelateria Naia Gemstone Vineyard Gentleman Farmer Wines Ghirardelli Chocolate Gloria Ferrer Caves & Vineyards Grade Cellars, The Grand Lake Kitchen Great China Greens Restaurant Grgich Hills Estate Gump's Hakkasan San Francisco Hamel Family Wines Hanzell Vineyards Hard Six Cellars Hard Water Harrington Wines Harris' Restaurant Hartmann Studios Heitz Wine Cellars Herb Lamb Vineyards Hillside Supper Club Hirsch Vineyards Hog & Rocks Hog Island Oyster Co. Hotel Del Sol Humphry Slocombe Hyde de Villaine Wines Ichi Sushi + Ni Bar Inglenook Inn San Francisco lyasare James Beard Foundation Jardinière Jean B. Tsang Design John's Grill Kanzler Family Vineyards Kara's Cupcakes Kaur Photography Keenan Winery Ken Fulk The Keystone **Kistler Vineyards** Kosta Browne Winery Kronner Burger La Belle Day Spa La Cucina Sabina La Folie La Jota La Paulee New York La Pitchoune Winery La Sirena Winery La Toque La Urbana La Verrière Ladera Vineyards Lail Family Vineyards LaJota Lambert Bridge Winery Lamborn Family Vineyard

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1375 Fairfax Avenue San Francisco, CA 94124 Telephone: (415) 920-1111 | Fax: (415) 920-1110 info@mowsf.org | www.mowsf.org